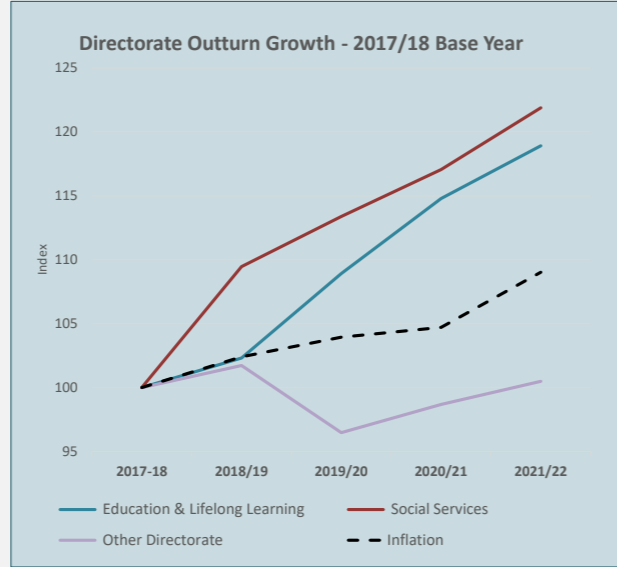


Financial Resilience Snapshot

Outturn - Position

Directorate Outturn Position: 2017/18 - 2021/22

Directorate	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
Education & LL	256,078	261,913	272,812	287,533	297,868
People & Communities	201,711	217,881	224,524	232,204	242,373
Other Directorates	93,055	94,136	94,282	92,890	92,891
Total Directorates	550,844	573,930	591,618	612,627	633,132
Other	36,140	34,983	31,971	43,559	49,120
Total	586,984	608,913	623,589	656,186	682,252



Revenue Outturn Position - 2021/22

Directorate	Budget £000	Outturn £000	Variance £000	Variance %
Corporate Management	26,429	26,429	0	0
Economic Development	38,750	38,696	(54)	(0.1%)
Education & LL	297,392	297,868	476	0.2%
Planning, Transport & Env	6,066	6,066	0	0.0%
People & Communities				
-Housing & Communities	49,727	48,965	(762)	(1.5%)
-Performance & Partnerships	3,010	2,882	(128)	(4.3%)
-Adult Services	119,457	119,336	(121)	(0.1%)
-Children's Services	71,190	71,190	0	0.0%
Resources				
-Governance & Legal Services	6,084	6,514	430	7.1%
-Resources	15,281	15,186	(95)	(0.6%)
Directorate Total	633,386	633,132	(254)	(0.04%)
Capital Financing	32,436	32,559	123	0.4%
General Contingency	3,000	0	(3,000)	(3.8%)
Summary Revenue Account etc.	13,430	17,251	3,821	(100.0%)
Council Tax	0	(690)	(690)	29.4%
Total	682,252	682,252	0	0.0%

Capital Outturn Position - 2021/22

Directorate	Budget £000	Outturn £000	Variance £000	Variance %	Under/Over £000	Slippage £000
Economic Development	34,847	28,335	(6,512)	(19%)	0	(6,512)
Education & LL	70,004	60,843	(9,161)	(13%)	1,363	(10,524)
People & Communities	21,392	12,191	(9,201)	(43%)	(579)	(8,622)
Planning, Transport & Environment	52,663	40,656	(12,007)	(23%)	0	(12,007)
Resources	33,158	14,411	(18,747)	(57%)	0	(18,747)
Total	212,064	156,436	(55,628)	(26%)	784	(56,412)

Directorate Variance Position: 2017/18 - 2021/22

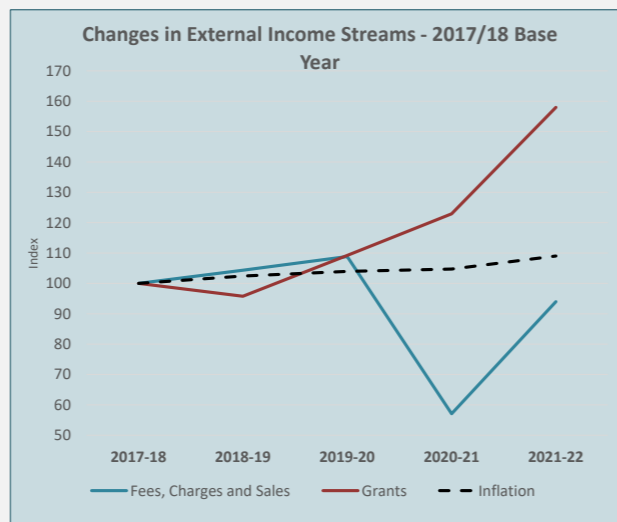
Directorate	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
Education & LL	1,212	756	686	275	476
People & Communities	2,174	2,075	3,637	169	(1,011)
Other Directorates	1,596	2,522	4,306	(253)	281
Total Directorates	4,982	5,353	8,629	191	(254)
Other	(4,982)	(5,353)	(8,629)	(191)	254
Total	0	0	0	0	0

Directorates are in 2022/23 structure for comparability

External Income

Directorate Outturn Position: 2017/18 - 2021/22

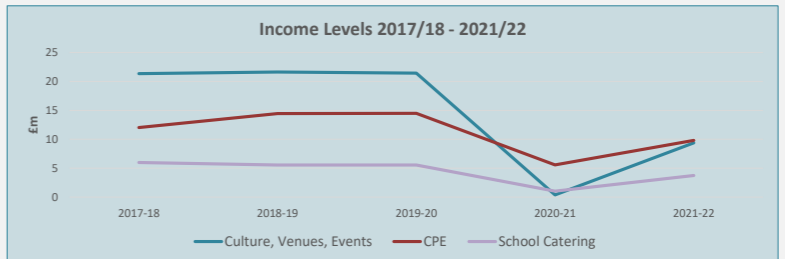
	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
Sales, Fees & Charges	(78,496)	(81,886)	(85,443)	(44,799)	(73,756)
Other Grants & Reimbursements	(37,033)	(44,001)	(41,268)	(36,827)	(41,621)
Interest & Investment Income & Rents	(6,991)	(8,156)	(8,779)	(12,270)	(14,932)
Grants	(106,090)	(101,602)	(115,847)	(130,394)	(167,600)
Grants (external spend)*	(160,352)	(154,370)	(142,566)	(137,163)	(128,463)
Covid Grants (inc. Hardship Fund)	0	0	0	(106,254)	(82,044)
Total External Income	(388,962)	(390,015)	(393,903)	(467,707)	(508,416)



Fees & Charges, Highest Directorate Receipts: 2017/18 - 2021/22

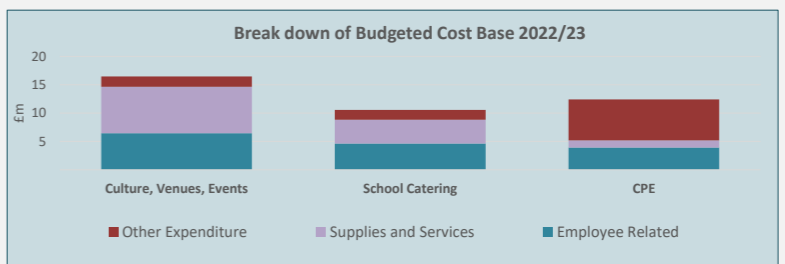
Directorate	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
Economic Development	34,787	35,658	35,562	8,575	23,821
Central Education	8,073	7,946	7,454	1,536	5,161
Delegated Schools	6,598	6,592	7,663	3,783	5,476
Planning, Transport & Env	22,443	23,812	23,709	14,573	21,431

Trend Analysis: Highest Fees & Charges Receipts 2017/18 - 2021/22



Specific Grants, Highest Directorate Receipts: 2017/18 - 2021/22

Directorate	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000
Central Education	31,817	33,891	45,133	48,085	64,873
Delegated Schools	12,227	11,662	12,375	13,951	17,595
Housing & Communities	35,567	35,463	37,722	39,358	48,898
Social Services	9,366	6,930	7,900	13,016	23,695



* Grants that largely fund external spend: Housing Benefit, 20hr childcare & concessionary fares

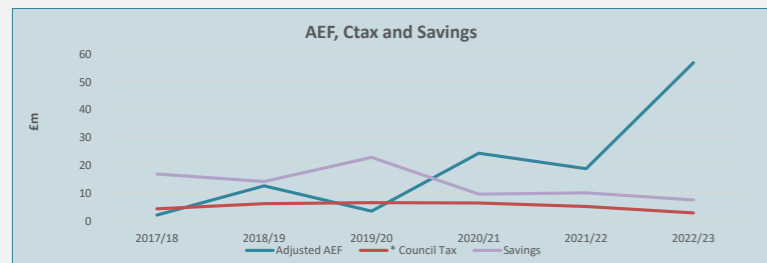
* Excluding HB, 20 hour childcare and concessionary fares

Budget Strategy, Savings & Budgeted Resilience

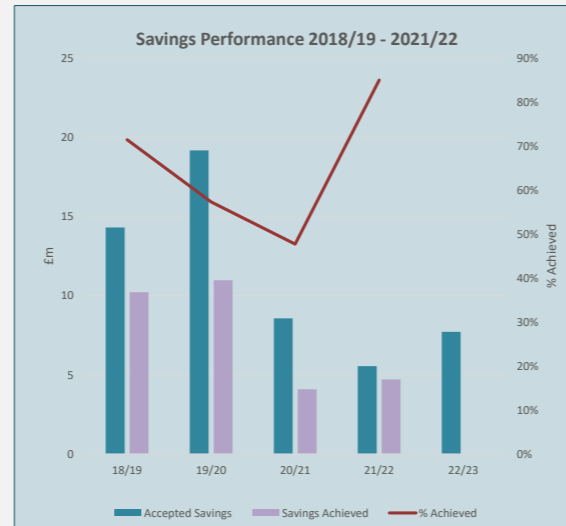
Net Revenue Funding & Budget Strategy

Directorate	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Savings	(17,007)	(14,296)	(22,943)	(9,764)	(10,244)	(7,708)
Council Tax Increase (rate)*	(4,520)	6,406	(6,475)	(6,594)	(5,350)	(3,065)
Reserve Funding	(1,500)	(2,350)	(2,750)	(750)	(750)	0
Total	(23,027)	(10,240)	(32,168)	(17,108)	(16,344)	(10,773)

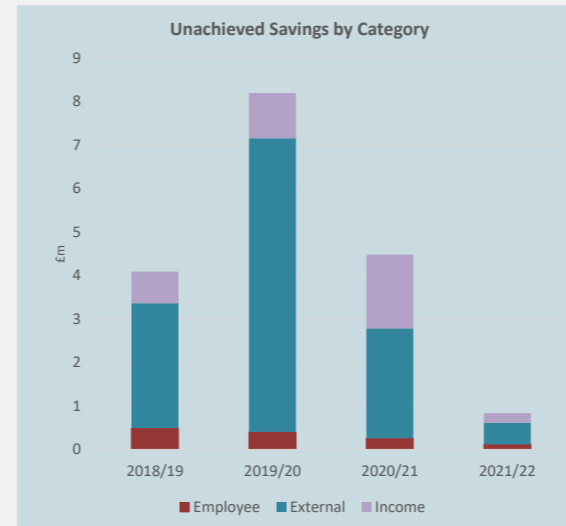
* Net of impact on Council Tax Reduction Scheme



* Indicative AEF shows a drop back in 2023/24 and 2024/25



* Achievement of Directorate Savings in year - Savings unachieved in year would either be achieved in future years or would require budget realignment
The next iteration of the snapshot will show progress to current year



Budget Corporate Resilience

Budgeted Resilience	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000
Covid Recovery Budget	0	0	0	0	0	10,000
Financial Resilience Mechanism	4,000	4,000	3,800	3,800	3,800	3,800
General Contingency	3,000	3,000	3,000	3,000	3,000	2,000

There are also service specific contingencies for demand risk in Social Services and price risk in recycling

Covid 19 Recovery Budget

Covid 2020/21 & 2022	2020/21 £000	Q1 21/22 £000	Q2 21/22 £000	Q3 21/22 £000	Q4 21/22 £000	2021/22 £000
WG Schemes / Supplier support	26,341	4,398	6,177	5,475	11,333	27,383
CC Expenditure	21,363	1,591	1,616	1,995	1,804	7,006
CC Income	38,155	4,805	4,928	3,223	1,055	14,011
TOTAL	85,859	10,794	12,721	10,693	14,192	48,400

Purple areas highlight ongoing level of exposure to Council in Q4 21/22 - £10m budget is to address this ongoing risk into 22/23

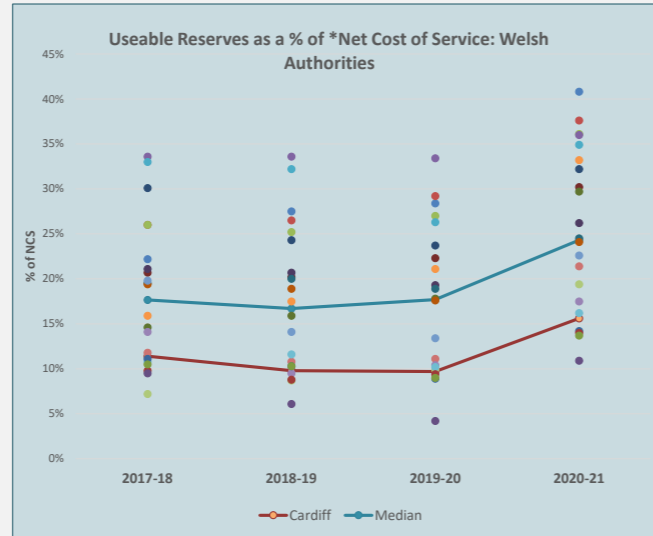
Financial Resilience Snapshot

Financial Ratios and Earmarked Reserves

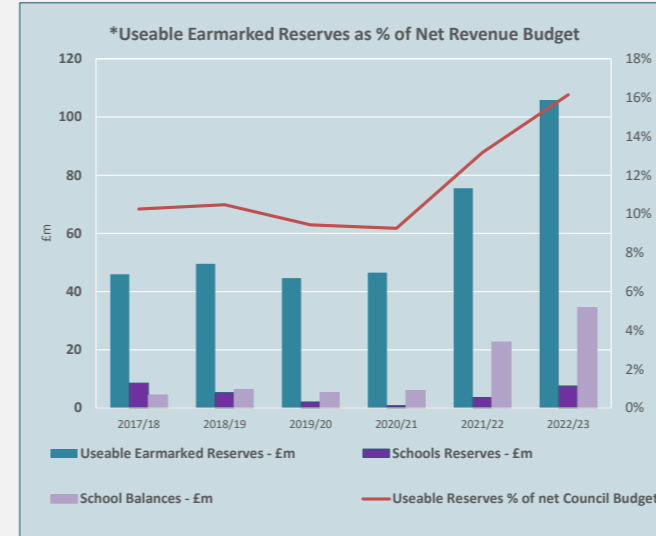
Financial Indicators : Cardiff Council Single Entity

Ratio / Indicator	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	*2021/22 £000
Availability of Resources					
** Changes in Useable Reserve	3.33%	-10.68%	1.74%	68.85%	41.55%
Net CTAX Proceeds / Net CTAX budgeted	100.15%	100.48%	102.16%	100.55%	103.87%
Current Ratio	1.65	1.47	1.61	1.77	2.03
Working Cap as % of Gross Revenue Exp	9%	7%	11%	15%	16%
General Reserve to GRE (days)	6	6	6	5	4
Creation of Resources & Gearing					
Capital Funding Req/Net Revenue	116%	114%	121%	109%	102%
LT Borrowing to LT Assets (ratio)	36%	37%	38%	37%	37%
LT Borrowing to Tax & AEF	103%	104%	115%	100%	96%
Interest Payments / Net Revenue	7%	7%	7%	8%	9%

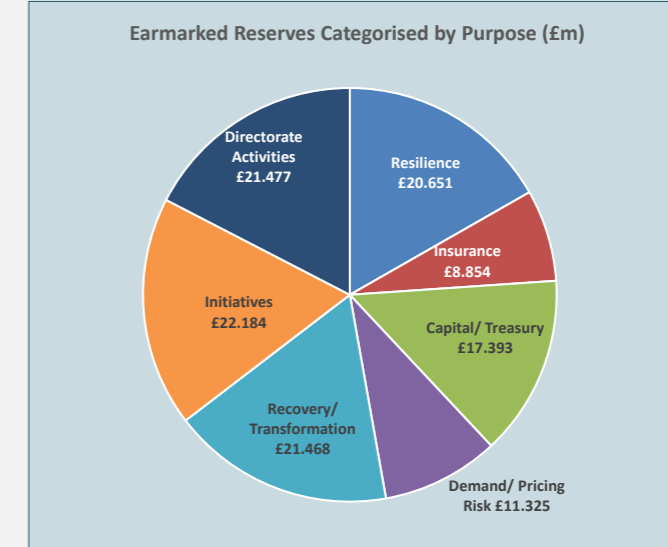
* 2021/22 - Draft Statement of Accounts figures - subject to audit.
 ** Useable Reserves: Council Fund, Earmarked Reserves, School Balances & Reserves, Joint Committee reserves - Audit Wales definition.
 2018/19 reduction in useable reserves - in-year funding of higher than anticipated pay award, & reduction in School balances.



* Information provided from Audit Wales.



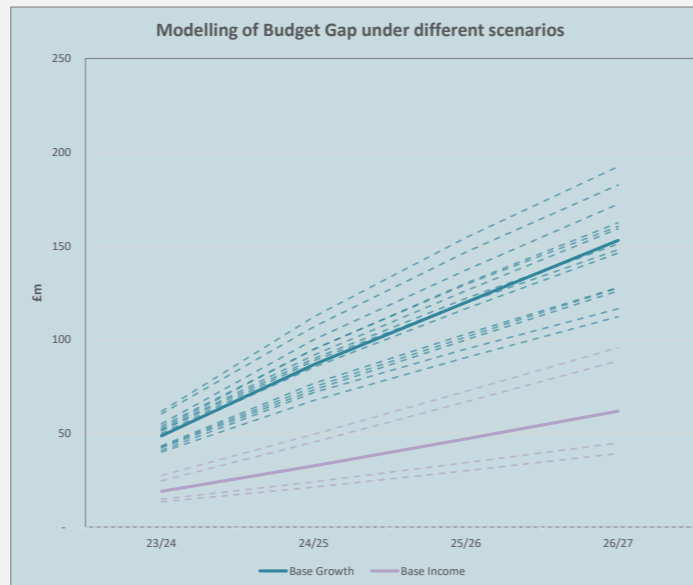
* This is a local indicator that diverges from Audit Wales reserve indicator. Takes a more stringent view of "useable" reserves - re: Council revenue activities i.e. - Council Fund and Council Earmarked Reserves. Measures coverage of reserves as at 31st of March relative to NCS in next financial year.



Medium Term Financial Outlook: Revenue

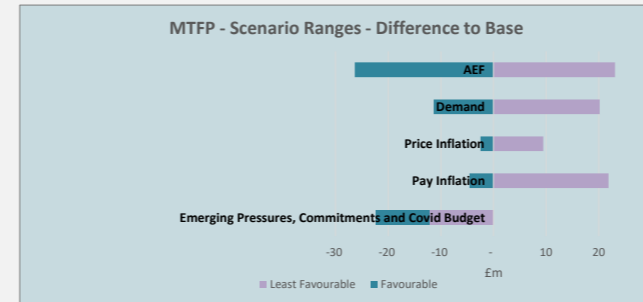
Medium Term Budget Gap

Component of Budget Gap	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	Total £000
Pay Inflation and Actuarial Reviews	13,550	20,615	12,595	12,630	59,390
Price Inflation	17,396	6,477	5,976	4,896	34,745
Capital Financing (pre school Band B Cont.)	4,128	2,168	2,036	3,259	11,591
Commitments & Realignments	1,220	504	1,202	546	3,472
Demographic Pressures	8,851	4,711	7,968	8,197	29,727
Emerging Financial Pressures	3,500	3,500	3,500	3,500	14,000
Funding - AEF & Reserves	(19,565)	(13,531)	(14,433)	(14,794)	(62,323)
Total Budget Gap	29,080	24,444	18,844	18,234	90,602
Council Tax - Modelled at 3%	(4,931)	(5,079)	(5,232)	(5,388)	(20,630)
Savings	(24,149)	(19,365)	(13,612)	(12,846)	(69,972)
Budget Strategy Requirement	(29,080)	(24,444)	(18,844)	(18,234)	(90,602)

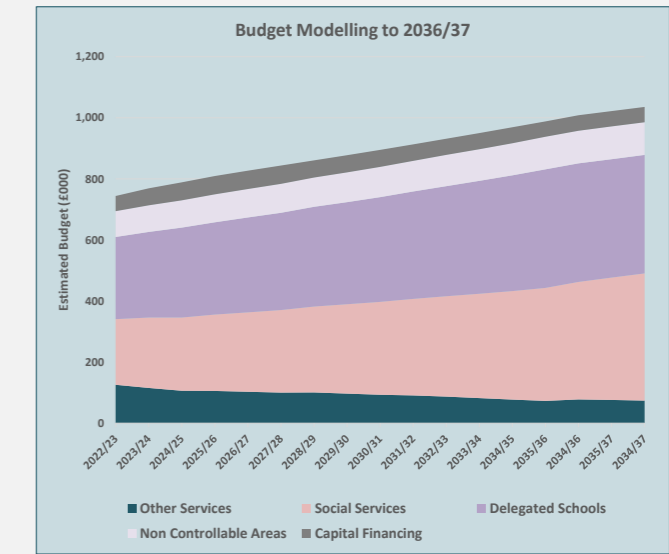


Graph above illustrates the different planning scenarios. Max £153m, Min £24m, Ave £84m - comparable to base case of £91m.

Medium Term Budget Gap Variance from Base Assumptions - £m		Demand - Scenarios		
		High	Base	Low
Economic Scenarios	Recession - High Inflation	62+	42+	31+
	Recession - Low Inflation	12+	-8	-19
	Base	6+	Base Case - £91m Budget Gap over 4 Years	-25
	Econ Growth - High Inflation	-4	-24	-35
	Econ Growth - Low Inflation	-33	-53	-67



9 of the 14 alternative scenarios had a lower Budget Gap than the Base case. The single biggest variable in the MTFP budget Gap is AEF



Capital Financing

Capital Financing Requirement as at 31 March each year:

Element	2021 Actual £m	2022 Actual £m	2023 Estimate £m	2024 Estimate £m	2025 Estimate £m	2026 Estimate £m	2027 Estimate £m
General Fund	484	483	564	621	642	648	640
General Fund (Arena Affordability Envelope)	56	60	97	198	246	242	238
Housing Revenue Account	301	325	369	438	505	534	556
Total	841	868	1,030	1,257	1,393	1,424	1,434

Capital Financing Requirement as Ratio of the Net Revenue Stream

Element	2011/12 Actual %	2020/21 Actual %	2021/22 Actual %	2022/23 Estimate %	2023/24 Estimate %	2024/25 Estimate %	2025/26 Estimate %	2026/27 Estimate %
General Fund	0.72	0.82	0.80	0.89	1.07	1.13	1.10	1.06
Housing Revenue Account	2.24	3.78	4.00	4.43	4.97	5.39	5.41	5.35

Ratio of Financing Costs to Net Revenue Budget Stream

Element	2020/21 Actual %	2021/22 Actual %	2022/23 Estimate %	2023/24 Estimate %	2024/25 Estimate %	2025/26 Estimate %	2026/27 Estimate %
General Fund - Gross Capital Financing Budget	6.99	7.27	6.90	7.50	8.22	8.39	8.44
HRA - Gross Capital Financing Budget	32.72	32.36	32.16	33.36	36.23	38.49	37.72

